The Mobile Device Police as received by the Boram Cormatio purposes only. The enior Management Team is a the eovabuth or ity for this policy.

8.2.2Minutes Financial and Physical Resources Comm&eptember 7, 2017 Policy New Tuition Paymentand Refund Policy

AlanMacPhersosntaetd that innsultation with AtMeStud(n) 15 OTw 16 Td8E4(sux(

Thefolbwing motion was tabled:

Motion: To approve threcommendation **efith**ancial and Physical Resources Committed to ptathe following policet falls under authority of the Board of Governors: Operating Reserve Policy.

Moved by A. MacPherson, seconded. Carried [BOG] 324/17-71

- 8.3 Governance and Human Resources Committee

  Matthew MacLellan
  - 8.3.1MinutesGovernance and Human Resourcesctober 26, 2017 Policy Revised Succession Planning

M. MacLellan advised that at the October 12, 2017 Governance and Human Resources Committee meeting, the committee approved a revised Succession Planning Policy.

ī

provide for multi-layered staffing structure in most departments. The policy statement reinforces that it is the shared and individual responsibility of all University leaders to ensure staff are provided with the guidance and support amber and four (4) green with six (6) red remaining.

The top three risks are:

Risk #1 Budget and Cost Trends(1) amber and two (2) red. The Budget Advisory Committee is now meeting and will be discussing how red risks can be mitigated costs exceed revenue with the provincial grant at 1%.

Risk #2 Facility Planning and Condition and Maindena (1) egreen, one (1) amber, and three (3) red. This risk continues to be the highest red status and the facilities strategy plan is progressing.

Risk #3 Recruitment and Retentine (3) green, one (1) amber and one (1) red. The focus on Risk #3 has achieved the most significant change with three

and investment in this area will be prioritized in the 2018-19 budget setting

11.1 Critical Areas for Long Term Sustainability

The Predent noted with a strategic and sharp focus on

Motion Be it Resolved NSCAD University Board acceptantile dation of NSCAD University Advancement Comanditive AD University Senate to approve the prophose graduation gram, Masters of Arts in Education to commence 20/12/2019

## 14. Out of Camera Motions

There were no out of camera motions as a result of the in camera session.

## 15.Adjournment

Motion: By motion of K. Knoll, the Novem**2**@1**2**3eeting of the Board of Governors adjourned at approximatehy. **6**8006324/17-77]

## 16. Next Meeting

The next meeting of the Board of Governors will be held on Thursday, February 15, 2018

Recorded by K. Connor, Executive Assistant Governance
Approve@br internal circulation by J. Sol@arvill@hair \blovemb@82017.